

Table of Contents

About us	3
Our Sustainability Vision	4
Sustainable Development Goals	6
Materiality Analysis	8
Sustainability Plan 2021-24	11
Governance Governance	12
222 Employees	16
Community	21
& Environment	27
Customers	32
Plan Monitoring and Updating	35



About Us





We are cold specialists with more than 30 years of experience



Our commitment, to be a benchmark brand worldwide



We offer bespoke and exclusive solutions for each customer



We innovate to commit to a greener, more efficient cold with less environmental impact



O1Showroom 3000 m²

O2Plants
Drinks and Horeca



1 Warehouse 14000 m²

1 () Labs

6 RD&I • 2 Reliability • 2 Quality

Our Sustainability Vision



Efficold's strategy considers our contribution to sustainable development from an economic, social and environmental point of view to be key. Therefore, it is essential to promote dialogue with our stakeholders and to identify their expectations in terms of governance, respect for human rights, work practices, safety, environmental impact or our value chain management.

Based on this dialogue, we have drawn up this Sustainability Plan which constitutes a roadmap for the implementation of a series of goals and actions reflecting our determination and commitment to creating a more humane, diverse and sustainable environment.

The Sustainability Plan will be implemented over a period of four years aimed to align Efficold's medium and long-term strategy with the UN Sustainable Development Goals (SDGs). In this way, we focus our activities on sustainability as a way of contributing to society.



At Efficold we consider our sustainable development contribution to be key from an economic, social and environmental point of view, focusing our activities on sustainability.

Our Sustainability Vision



Our Sustainability Plan is structured around 5 main pillars and establishes **19** short and medium-term **goals** with **68 courses of action** aimed to maximise our positive environmental impact and to add value to our stakeholders.

Governance



Ethics and Transparency

Anti-corruption

Good Governance

Risk Management and Control Systems

Employees



Well-being and Occupational Safety

Diversity and Equal Opportunities

Talent Training, Attraction and Development

Stable and Quality Employment

Community



Responsible Supply Chain Management

Human Rights

Socio-economic Impact on the Community

Social Action

Environment



Energy Efficiency and Use of Renewables

Circular Economy

Carbon Footprint

Sustainable Production

Waste Management

Customers



Innovation and Technology

Safety and Privacy

Commitment and Satisfaction

Responsible Marketing and Communication

Sustainable Development Goals

We support the UN 2030 Agenda for Sustainable Development and contribute to the 17 Sustainable Development Goals (SDGs), a responsibility shared by political, social and economic agents requiring decisive action.

We have carried out an analysis of the most relevant SDGs for Efficold and for our Stakeholders in order to focus our efforts on those goals to which we can contribute more significantly.

The SDGs on which we have to mainly focus our efforts are as follows: SDG 12 (Responsible Consumption and Production), SDG 8 (Decent Work and Economic Growth) and SDG 13 (Climate Action). Second, we likewise directly contribute to the following goals: SDG 5 (Gender Equality), SDG 3 (Health and Well-being), SDG 9 (Industry, Innovation and Infrastructure) and SDG 7 (Affordable and Clean Energy), SDG 4 (Quality Education) and SDG 16 (Peace, Justice and Strong Institutions).

Likewise, we consider it is crucial to collaborate with other public and private agencies, within the framework of **SDG 17** (Partnerships for the Goals).







Sustainability Plan Summary



Governance

03 goals 12 actions





Employees

04 goals 18 actions









Community

05 goals 16 actions









Environment

04 goals 14 actions









Customers

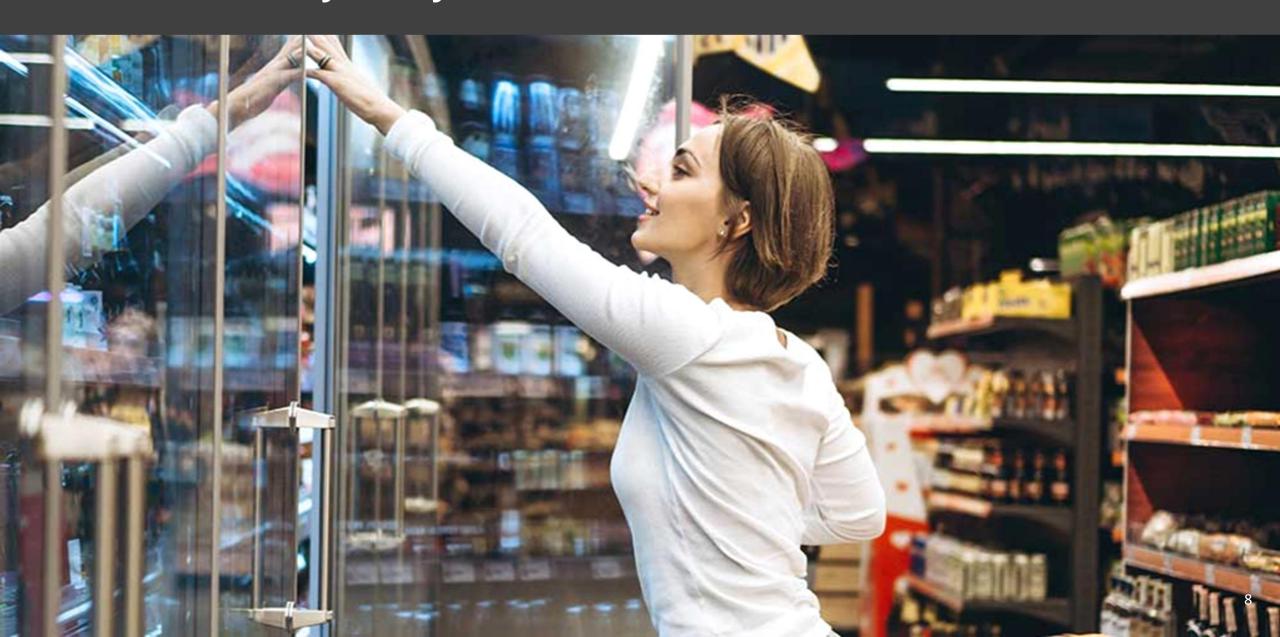
03 goals 08 actions







Materiality Analysis



Materiality Analysis Actions Taken







Review of internal policies and practices

Codes of conduct, environmental management policies and management procedures.



Review of other assessments

Review of independent assessments incorporating issues related to corporate sustainability: Ecovadis, SMETA, ISO certifications.



Media analysis and benchmark

Analysis of company-related publications in the media and RRSS. Benchmark with the main companies in the industrial cold sector.



Online stakeholders survey

Online survey with 200 participants from different stakeholders: employees, suppliers, customers, public entities, partners and investors, business associations, training centres and NGOs.



B Impact Assessment

Performance analysis and measurement on social, environmental and corporate governance issues using the B Impact Assessment tool (EIB).

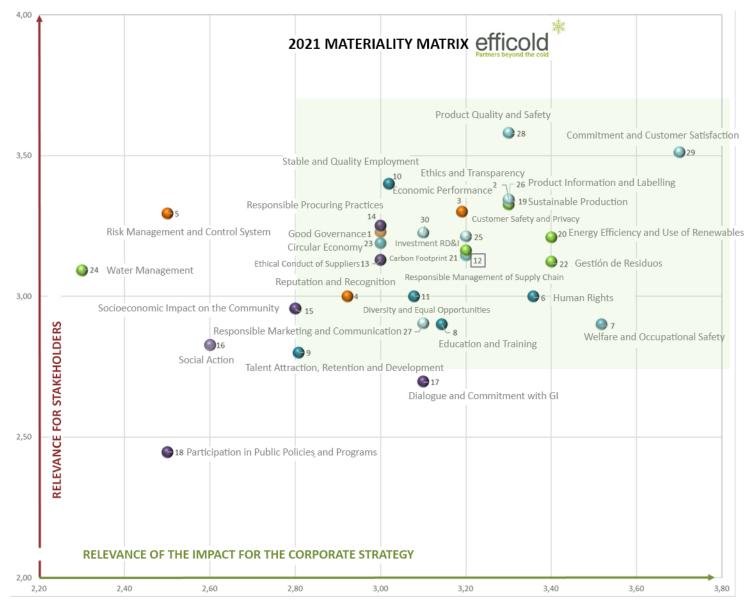


Interviews with Managers

In-depth individual interviews with the 10 Efficold's Area Directors.

1. Good Governance 2. Ethics and Transparency 3. Economic Performance 4. Reputation and Recognition 5. Risk Management and Control System 6. Human Rights 7. Welfare and Occupational Safety 8. Education and Training 9. Talent Attraction, Retention and Development 10.Stable and Quality Employment 11. Diversity and Equal Opportunities 12.Responsible Management of Supply Chain 13.Ethical Conduct of Suppliers 14.Responsible Procuring Practices 15.Socioeconomic Impact on the Community 16. Social Action 17.Dialogue and Commitment with GI 18.Participation in Public Policies and Programs 19.Sustainable Production 20.Energy Efficiency and Use of Renewables 21.Carbon Footprint 22.Waste Management 23.Circular Economy 24.Water Management 25.Customer Safety and Privacy 26.Product Information and Labelling 27.Responsible Marketing and Communication 28.Product Quality and Safety 29.Commitment and Customer Satisfaction 30.Investment RD&I

The Materiality Matrix structures material issues based on the expectations of Stakeholders and the company's internal strategic vision.





GovernanceEthics and Transparency





Our goal

To maintain a high level of excellence in ethical and responsible behaviour

- 1. To implement detection, monitoring and quantification mechanisms to enable risk identification and assessment to detect corruption, fraud and bribery.
- 2. To establish operational processes supporting ethical and responsible behaviour. To carry out periodic controls guaranteeing due compliance by providing for measures in case of any violations.
- 3. To promote a culture of integrity and responsibility among all employees within the Code of Conduct framework and to provide training for due compliance by means of training and communication programs among all employees.
- 4. To encourage the use of the reporting channel enabling the confidential reporting of queries and/or potential non-compliance.

GovernanceGood Governance





Our goal

To achieve the highest good governance and economic performance standards

- 1. To incorporate an environmental and social impact assessment in the corporate decision-making and to constitute the Sustainability Commission as a monitoring body.
- 2. To promote continuous performance improvement in terms of sustainability and to measure the progress achieved by using the B Impact Assessment tool (EIB).
- 3. To prepare an official Procuring Policy with sustainability criteria and to make it available to all employees for due compliance thereof.



GovernanceReputation and Recognition





Our goal

To be publicly regarded a trustworthy, transparent and responsible company

- 1. To prepare an annual Sustainability Report in order to promote corporate enhanced transparency towards stakeholders and to report on the level of achievement of the goals and actions which are an integral part of this Sustainability Plan.
- To prepare and publish the corporate Non-Financial Report.
- 3. To strengthen and publicly highlight the company's positioning and commitment to sustainability from a social, environmental and good corporate governance point of view.
- 4. To strengthen the company's commitment to sustainability and its public outreach by adhering to the UN Global Compact.
- 5. To review and redefine the Mission, Vision and Values of the company from a sustainable commitment point of view. Definition of Business Purpose.



EmployeesStable and Quality Employment





Our goal

To promote stable and quality employment

- 1. To ensure fair and equitable salaries as well as equal remuneration regardless of gender, with certain variations only based on seniority and performance reasons.
- 2. To promote a cross-cutting organizational culture contributing to strengthening the pride of belonging to the company through teamwork, merit recognition and participation.
- To promote job stability and to prioritize long-term contracts, with a special focus on young people.
- 4. To implement an absenteeism reduction plan and to establish improvements to organize work processes.

EmployeesOccupational Safety and Well-being





Our goal

To ensure the employees' safety and well-being with full respect for Human Rights

- To identify existing safety risks and to provide for mitigation measures to ensure a safe and healthy work environment.
- 2. To strengthen programs and policies to minimize risks and to prevent occupational injuries and/or accidents.
- To implement awareness-raising and training measures for the well-being of all employees (improving performance/time management, healthy lifestyles, mental health).
- 4. To explicitly and publicly disseminate our compliance with the UN Universal Declaration of Human Rights and the International Labour Organization (ILO) Declaration on Fundamental Principles.

EmployeesEquality, Inclusion and Diversity





Our goal

To promote equal, inclusive and diverse opportunities

- 1. To promote female presence in the company and to enhance female incorporation in leadership and responsibility positions.
- 2. To promote gender diversity in selection and hiring processes.
- 3. To provide for equal pay between men and women...
- 4. To directly and indirectly promote the employment and training of people with disabilities.
- 5. To approve a new Efficold Equality Plan 2022-2025 and to monitor and assess the level of compliance by publishing an annual results report.



Employees

Talent Training, Education and Development





Our goal

To develop the talent and professional career of each person who is part of the company

- 1. To manage corporate talent to promote professional development with meritocratic criteria. To foster internal promotion with formal policies.
- 2. To implement a system of qualitative and quantitative objectives with clearly identified and achievable goals and to carry out the resulting performance evaluation of all company employees, including social and environmental issues. 360° feedback process.
- 3. To promote employees' training so that they can gain theoretical and practical knowledge regarding the promotion of sustainable development.
- 4. To promote initiatives enabling work-life balance through flexible attendance schemes in a new way of working environment (telework, flexible hours, intensive seasonal work hours) which promotes attracting and retaining talent.
- 5. To promote a sense of leadership and participation of middle managers through a Leadership Program establishing a biannual meeting including all middle managers and the Coordination Team. To enable middle managers training in team management.



CommunitySupply Chain Management





Our goal

To introduce social, environmental and ethical criteria in the supply chain management and to promote compliance thereof

- 1. To implement a supplier approval process which evaluates and guarantees compliance with ethical behaviour, respect for human rights and employment, as well as environmental care. To provide for corrective measures in case of non-compliance.
- 2. To contribute to developing and improving the suppliers' ability in their social and environmental performance by establishing corrective actions, training, or deadlines in order to implement improvements.
- 3. To take part in collaborative initiatives with other companies to improve the supply chain social and environmental impact..



Community Responsible Procurement Policy





Our goal

To ensure that all our purchases meet responsible criteria

- 1. To incorporate the supplier's good sustainability performance as an inherent factor in the procurement policy.
- 2. To promote responsible practices between suppliers and their supply chain through contractual clauses. To include social or environmental clauses in the agreements entered into with suppliers.
- 3. To consider social or environmental criteria in terms of procurement policy-making. Sustainability map of products and services.

Community Stakeholders





Our goal

To promote dialogue and commitment with stakeholders

- 1. To set up permanent and participatory communication channels with the different stakeholders.
- 2. To carry out a biannual materiality analysis to determine the most relevant issues.
- 3. Renewal of the Collective Agreement with the Workers Committee including compliance with good practices in social, environmental and ethical matters.



Community Socio-economic Impact





Our goal

To improve the living conditions of the communities in which we operate

- 1. To contribute to develop and strengthen the competitiveness of local suppliers.
- 2. To take an active part in the community through social action programs promoting the economic and social development of the communities where the company operates.
- 3. To take part in the development of Dual Vocational Training, facilitating the practice area in our facilities and providing the necessary professionals.
- 4. To help maintain local employment.

Community Social Action

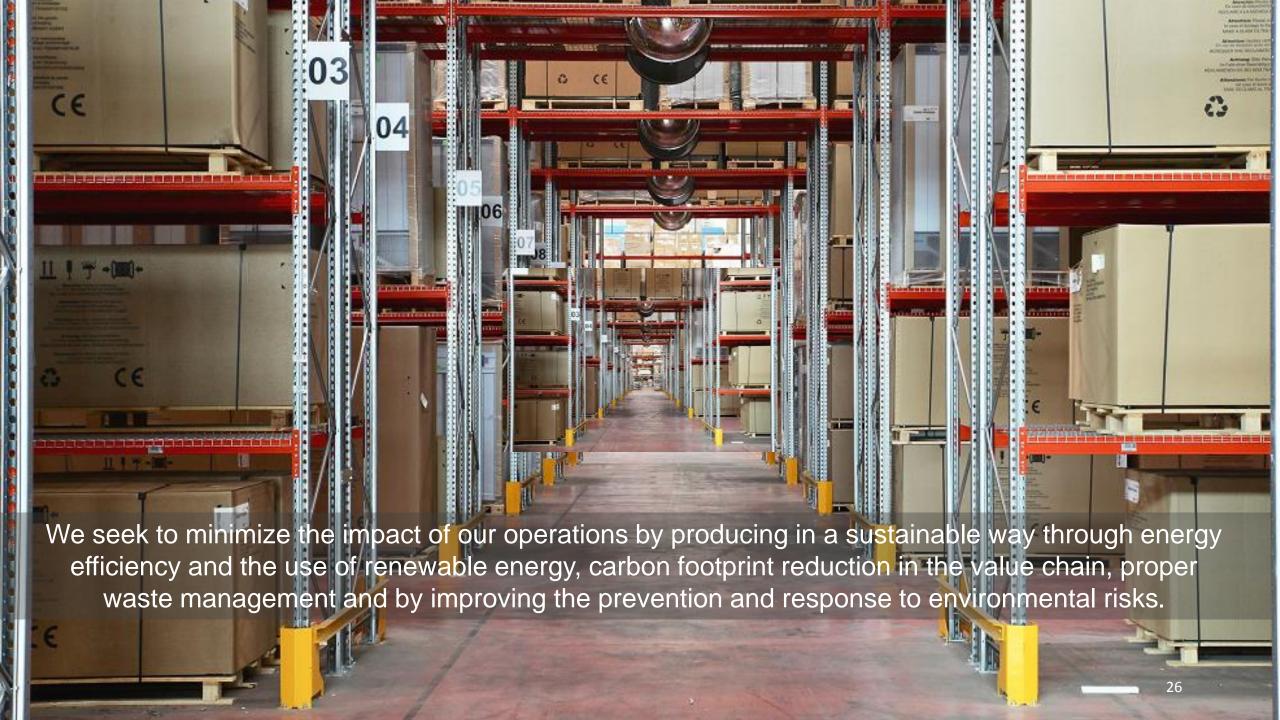




Our goal

To promote social projects which contribute to mitigate inequalities

- 1. To contribute to the 2030 Agenda through corporate social projects and to set up an internal and external communication plan to publish the contributions made.
- 2. To promote corporate volunteering among company workers and to support community volunteer initiatives.
- 3. To assign an annual budget to social action projects.



EnvironmentCircular Economy





Our goal

To establish more sustainable production flows

- 1. To optimize the use of raw materials and resources used and to prioritize the use of more sustainable materials and substances in the products manufacturing processes and in own or third-party packaging.
- 2. To reduce waste generation and to improve its sustainable management, in situ and in collaboration with external suppliers, ensuring the correct waste treatment.
- 3. To implement the proximity principle for hazardous waste management with the ultimate goal of not exceeding 500 km of distance per shipping.
- To adopt Ecodesign and LCA practices for products using LCA tools.



Environment Carbon Footprint





Our goal

To determine the full scope of the carbon footprint and to reduce it

- . To carry out a full carbon footprint and publish the results.
- 2. To set up a five-year carbon footprint improvement plan and to record and register the plan at the MITECO.
- 3. To implement strategic initiatives to partially or fully offset the carbon footprint.
- 4. To determine the percentage of OPEX (operating expenses) and CAPEX (capital expenditures) aligned with the carbon footprint reduction (climate change mitigation).



Environment Energy Efficiency





Our goal

To improve energy efficiency and to produce with renewable energy

- 1. To reduce the energy inefficiency of the facilities identified in previous audits (at least 2 measures) and to measure the consumption reduction achieved.
- 2. To guarantee the purchase of 100% renewable electricity.
- 3. To improve the equipment consumption demand ratios and the rating (letter) in the equipment energy rating.
- 4. To implement renewable energy self-consumption technologies.



EnvironmentSustainable Production





Our goal

To promote proactivity in environmental sustainability throughout the value chain

- 1. To report the sustainable elements of the products and to promote internal and external proactive behaviours/practices in the corporate ecosystem.
- 2. To improve environmental sustainability knowledge management. To prepare a comprehensive database to improve environmental information with monitoring indicators.





CustomersQuality, safety and privacy





Our goal

To maximize customer engagement and satisfaction

- 1. To promote active dialogue with customers and provide them with the necessary channels to allow us to know their expectations, receive their queries and complaints, offering an agile, customised and quality response.
- 2. To periodically evaluate the experience and level of customer satisfaction through quantitative and qualitative measurement systems.
- 3. To understand and share customer satisfaction results with all stakeholders.

CustomersQuality, Safety and Privacy





Our goal

Ensuring the customer's safety and privacy

- 1. To promote and maintain the highest product quality standards.
- 2. To train employees on data privacy policies.
- 3. To apply ethical and responsibility criteria in marketing communications to avoid the manipulation of information, to protect customer integrity and to promote social causes and respect for the environment.



CustomersInnovation and Technology





Our goal

To promote technological innovation as a driving force towards a more efficient and sustainable company

- 1. To develop an investment roadmap to improve operational processes with a traceable and positive impact on sustainability.
- 2. To promote the collaboration with other organizations from the private, scientific and academic sectors to enhance innovation and to increase access and use of technology.





Sustainability Plan Monitoring and Updating

This Sustainability Plan is a dynamic and living document.

Every year we will give an account of the level of achievement of the actions carried out through the publication of a report included in a Sustainability Report.

Moreover, the Plan will be eventually adjusted to potential modifications and internal and external events that may arise and the concerns of our stakeholders.

The subsequent Plan updates will generate a series of completed actions which will evidence Efficold's contribution to sustainable development and its commitment as a responsible company.

